

DEFINITIONS

BUDGET TERMS:

Base Budget	<ul style="list-style-type: none"> - reflects the current level of service approved by Council - includes base operating costs required - includes existing revenues at existing rates - does not exceed prior year's net base budget - reflects approved base budget adjustments as a result of Council decisions during the past year
Supplementary Budget (One-time budget for the year)	- reflects one-time costs or revenues approved by council during the budget process or during the year
Final Budget	- the sum of the Base Budget plus the Supplementary Budget (One time for the current year)
Supplementary Requests	<ul style="list-style-type: none"> - reflects any proposed change to existing levels of service, or any proposed new programs, lifecycle provisions, staff, or revenues - revenues include any increase to existing fees, any proposed new revenue sources, or revenue changes due to volume - changes to service level agreements - identifies issues as one-time <Supp> or annual <Base>
FTE (full time equivalency)	- represents hours of work of individuals in a department not number of persons

Throughout these budget reports, expenses and revenues are captured using terminology that is common to municipal operations. The following list provides definitions to the captions used:

EXPENSES BY ACCOUNT TYPE:

Employee Related	- wages, benefits, honorariums, travel, training, uniforms, etc.
Building Related	<ul style="list-style-type: none"> - building related costs such as utilities, repairs, maintenance, insurance, etc. - the Asset Management division manages the above issues for municipally owned buildings, and through internal cost allocations charges the operating departments for building usage
Material, Vehicle & Equip Related	<ul style="list-style-type: none"> - fuel, repairs, maintenance, insurance, new equipment, computer hardware, etc. - The Fleet division manages the operating and replacement costs for Chatham-Kent's fleet and attachments. An internal rental fee to recover operating and capital costs is charged to the operating departments based on their equipment requests and usage. This rental fee is reflected in the applicable department's costs, with the offsetting cost recovery applied to the expenses of the fleet department.
Contracted Services	<ul style="list-style-type: none"> - defined as any services provided by Chatham-Kent through sources other than our own staff - examples include contractual costs for ambulance services, garbage collection/disposal, animal control, specialized professionals, grass cutting, roadside mowing, transit, software support fees, etc.
Infrastructure & Debt	- Principle and interest payments for debt issued for infrastructure. Since 2009, CK is managing debt through a pay as you go philosophy for existing infrastructure.
Operating Related	- this series includes telephone, paper supplies, postage, advertising, liability insurance, library materials, etc.

Social Assistance	- as Service Managers contracted with the Province to deliver and administer services in the Children, Housing and Employment Services area, this series includes purchase of services for Children and Social Housing providers and legislated Provincial Employment Service benefits. Provincial subsidy where applicable is identified in the business area.
Internal Allocations	- internal cost allocations between operating areas are captured to assist in functionalizing costs and maximize subsidy where applicable.
Other Expenses	- this area includes non-typical expenses such as grants and requisitions
Reserve Transfers	- the net impact of transfers to and from reserves and reserve funds
Lifecycle – Social Housing	- lifecycle transfers regarding Social Housing
Lifecycle – Asset Management Plan	- lifecycle transfers regarding the Asset Management Plan (i.e. Bridges, Buildings, Roads, Storm Sewers, Vehicles, etc.)
Lifecycle – Other	- lifecycle transfers not related to the Asset Management Plan (i.e. ITS Web, Reforestation, Election, Capital budget, etc.)

REVENUES BY ACCOUNT TYPE:

Grants - Provincial	- represents sources of funding from the Province. Funding for specific programs are allocated to the departments and matched with the costs. The non-operating area reflects funding from the Ontario Municipal Partnership Fund that cannot be functionalized.
Grants - Federal	- sources of funds from the Federal Government allocated to specific programs.
Taxation Revenue	- revenue generated by property taxes including the net impact of assessment growth due to new construction. Includes grants in Lieu which are grants received from the Provincial and Federal governments for governmental properties located in the community that are exempt from property taxation.
Fines & Penalties	- includes late payment fees, by-law infraction fines, revenue from tickets issued under the Provincial Offences Act, etc.
Recoveries	- miscellaneous recoveries from third parties, i.e. Ontario Works reimbursements, fire response issues re 401, gravel pit production, insurance recoveries, etc.
Sale of items	- sale of cemetery plots, publications, food and beverages at canteens, etc.
Licenses, permits & fees	- revenues from building permits, application fees, license fees, etc.
User fees	- includes ice rentals, sport fee rentals, building rentals, accommodation fees, day care fees, etc.
Miscellaneous revenue	- includes general investment income, slot machine revenue, landfill sponsorship revenue, donations, etc.
SLA's	- Service Level Agreements for services purchased by Chatham-Kent Public Utilities and Entegrus.

MUNICIPALITY OF CHATHAM-KENT
2017 Final Budget - Corporate Summary
CK Municipal Operations

	2017	2017	2017	%	2017
	Approved	One Time	Final	of	FTE Count
	Base Budget	Budget	Budget	Final Budget	Base
00100 CHATHAM-KENT OPERATING					
Non Departmental	(\$162,369,083)	\$5,745	(\$162,363,338)	(51.8%)	
Legislative Services	\$2,343,501	(\$104,883)	\$2,238,618	0.7%	39.56
CAO	\$6,306,330	(\$160,725)	\$6,145,605	2.0%	55.31
Mayor,Council and Admin Support	\$925,027		\$925,027	0.3%	2.60
Community Development	\$37,297,254	(\$386,197)	\$36,911,057	11.8%	267.96
Finance, Budget, InformationTech Services	\$9,018,161	(\$285,551)	\$8,732,610	2.8%	68.24
Health and Family Services	\$23,166,904	(\$217,951)	\$22,948,953	7.3%	501.19
Infrastructure and Engineering Services	\$53,469,949	\$406,180	\$53,876,129	17.2%	200.45
Police Services	\$30,821,938	(\$236,598)	\$30,585,340	9.8%	227.00
Total 00100 CHATHAM-KENT OPERATING	\$979,981	(\$979,980)	\$1		1,362.31
Total CK Municipal Operations	\$979,981	(\$979,980)	\$1		1,362.31

MUNICIPALITY OF CHATHAM-KENT**2017 Final Budget by Dept****CK Municipal Operations**

	2017	2017	2017	%	2017
	Approved	One Time	Final	of	FTE Count
	Base Budget	Budget	Budget	Final Budget	Base
00100 CHATHAM-KENT OPERATING					
Non Departmental	(\$162,369,083)	\$5,745	(\$162,363,338)	(51.8%)	
Legislative Services					
Legislative Services - Admin	\$273,759		\$273,759	0.1%	2.00
Legal Services	\$951,582	(\$85,000)	\$866,582	0.3%	12.91
Municipal Governance	\$390,308		\$390,308	0.1%	6.03
Building Development Services	\$198,495	(\$19,883)	\$178,612	0.1%	11.62
Planning Services	\$529,356		\$529,356	0.2%	7.00
Total Legislative Services	\$2,343,500	(\$104,883)	\$2,238,617	0.7%	39.56
CAO					
Chief Administrative Officer	\$774,240		\$774,240	0.2%	6.00
Economic Development Services	\$1,102,264		\$1,102,264	0.4%	9.00
HROD and Customer Services	\$4,429,826	(\$160,725)	\$4,269,101	1.4%	40.31
Total CAO	\$6,306,330	(\$160,725)	\$6,145,605	2.0%	55.31
Mayor,Council and Admin Support					
Office of the Mayor/ Council	\$256,198		\$256,198	0.1%	1.00
Council, Council Support	\$668,829		\$668,829	0.2%	1.60
Total Mayor,Council and Admin Support	\$925,027		\$925,027	0.3%	2.60
Community Development					
Community Development - Admin	\$1,243,002	(\$15,000)	\$1,228,002	0.4%	2.00
Community Attraction and Leisure Services	\$10,975,997	(\$31,219)	\$10,944,778	3.5%	141.22
Fire and Emergency Services	\$21,166,053	(\$362,575)	\$20,803,478	6.6%	79.32
Library Services	\$3,912,202	\$22,596	\$3,934,798	1.3%	45.42
Total Community Development	\$37,297,254	(\$386,198)	\$36,911,056	11.8%	267.96
Finance, Budget, InformationTech Services					
FBIS - Admin	\$319,474		\$319,474	0.1%	2.00
Budget , Performance Services	\$690,288	(\$139,705)	\$550,583	0.2%	6.00
Financial Services	\$1,576,903	(\$54,420)	\$1,522,483	0.5%	28.62
Information Technology Services	\$6,431,498	(\$91,426)	\$6,340,072	2.0%	31.62
Total Finance, Budget, InformationTech Services	\$9,018,163	(\$285,551)	\$8,732,612	2.8%	68.24
Health and Family Services					
Health and Family Services - Admin	\$99,594		\$99,594		2.00
Children Services	\$1,450,800		\$1,450,800	0.5%	9.00
Public Health	\$1,940,907		\$1,940,907	0.6%	85.00
Employment and Social Services	\$5,651,769	\$422,466	\$6,074,235	1.9%	107.00
Seniors Services	\$5,677,441		\$5,677,441	1.8%	277.90
Housing Services	\$8,346,392	(\$640,417)	\$7,705,975	2.5%	20.29
Total Health and Family Services	\$23,166,903	(\$217,951)	\$22,948,952	7.3%	501.19
Infrastructure and Engineering Services					
Infrastructure, Engineering Services - Admin	\$235,715		\$235,715	0.1%	2.00
Drainage, Asset, Waste Management	\$8,268,843	(\$53,856)	\$8,214,987	2.6%	42.91
Engineering, Transportation Services	\$3,434,044		\$3,434,044	1.1%	20.70
Public Works	\$41,531,347	\$460,036	\$41,991,383	13.4%	134.84
Total Infrastructure and Engineering Services	\$53,469,949	\$406,180	\$53,876,129	17.2%	200.45
Police Services	\$30,821,938	(\$236,598)	\$30,585,340	9.8%	227.00
Total 00100 CHATHAM-KENT OPERATING	\$979,981	(\$979,981)			1,362.31
Total CK Municipal Operations	\$979,981	(\$979,981)			1,362.31

MUNICIPALITY OF CHATHAM-KENT

2017 Final Budget by Account Type

CK Municipal Operations

	2017	2017	% of
	Expense	Revenue	Gross
	Final Budget	Final Budget	Final Budget
Employee Related	\$131,012,241		41.8%
Building Related	\$10,256,338		3.3%
Material, Veh and Equip Related	\$8,404,836		2.7%
Contracted Services	\$39,318,700		12.6%
Infrastructure and Debt	\$5,732,407		1.8%
Operating Related	\$11,981,042		3.8%
Social Assistance	\$55,921,549		17.9%
Internal Allocations	\$2		
Other Expenses	\$7,354,536		2.3%
Reserve Transfers	(\$8,234,922)		(2.6%)
Lifecycle - Soc Housing	\$905,995		0.3%
Lifecycle - Asset Management Plan	\$44,405,883		14.2%
Lifecycle Other	\$6,094,129		1.9%
Grants - Provincial		(\$113,813,467)	(36.3%)
Grants - Federal		(\$9,579,903)	(3.1%)
Fines and Penalties		(\$3,695,118)	(1.2%)
Taxation Revenue		(\$151,340,166)	(48.3%)
Recoveries		(\$4,014,242)	(1.3%)
Licenses, Permits and Fees		(\$3,286,524)	(1.0%)
Sale of Items		(\$1,151,369)	(0.4%)
User Fees		(\$19,564,215)	(6.2%)
Miscellaneous Revenue		(\$2,298,166)	(0.7%)
Service Level Agreements (SLA)		(\$4,409,563)	(1.4%)
Total CK Municipal Operations	\$313,152,736	(\$313,152,733)	

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Non Departmental			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
Non Non Departmental			
Contracted Services	\$1,523,410	\$0	\$1,523,410
Infrastructure and Debt	\$1,573,443	\$0	\$1,573,443
Operating Related	\$2,102,122	(\$172,272)	\$1,929,850
Social Assistance	(\$24,155)	\$0	(\$24,155)
Internal Allocations	(\$1,472,830)	(\$180,000)	(\$1,652,830)
Other Expenses	\$6,562,710	\$246,625	\$6,809,335
Reserve Transfers	(\$5,141,136)	\$311,392	(\$4,829,744)
Lifecycle Other	\$5,843,022	\$0	\$5,843,022
Grants - Provincial	(\$19,923,000)	\$0	(\$19,923,000)
Fines and Penalties	(\$1,570,000)	\$0	(\$1,570,000)
Taxation Revenue	(\$150,528,867)	\$0	(\$150,528,867)
Recoveries	(\$76,652)	\$0	(\$76,652)
User Fees	(\$78,400)	\$0	(\$78,400)
Miscellaneous Revenue	(\$1,158,750)	(\$200,000)	(\$1,358,750)
Total Non Non Departmental	(\$162,369,083)	\$5,745	(\$162,363,338)
Total Non Departmental	(\$162,369,083)	\$5,745	(\$162,363,338)

MUNICIPALITY OF CHATHAM-KENT**2017 FINAL BUDGET by Account Type****By Dept : Legislative Services**

	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
LEG Legislative Services			
Legislative Services - Admin			
Employee Related	\$316,721	\$0	\$316,721
Contracted Services	\$20,924	\$0	\$20,924
Operating Related	\$9,125	\$0	\$9,125
Internal Allocations	(\$48,228)	\$0	(\$48,228)
Lifecycle - Asset Management Plan	\$1,309	\$0	\$1,309
Sale of Items	(\$200)	\$0	(\$200)
Service Level Agreements (SLA)	(\$25,891)	\$0	(\$25,891)
Total Legislative Services - Admin	\$273,760	\$0	\$273,760
Legal Services			
Employee Related	\$1,087,763	\$358	\$1,088,121
Building Related	\$262,097	\$868	\$262,965
Material,Veh and Equip Related	\$19,012	\$0	\$19,012
Contracted Services	\$148,086	\$0	\$148,086
Operating Related	\$1,246,971	\$15,000	\$1,261,971
Internal Allocations	(\$705,671)	(\$1,012)	(\$706,683)
Reserve Transfers	\$799,773	(\$214)	\$799,559
Lifecycle - Asset Management Plan	\$4,051	\$0	\$4,051
Fines and Penalties	(\$1,902,500)	(\$100,000)	(\$2,002,500)
Licenses, Permits and Fees	(\$8,000)	\$0	(\$8,000)
Total Legal Services	\$951,582	(\$85,000)	\$866,582
Municipal Governance			
Employee Related	\$507,482	\$0	\$507,482
Building Related	\$84,113	\$0	\$84,113
Material,Veh and Equip Related	\$829	\$0	\$829
Contracted Services	\$614,551	\$0	\$614,551
Operating Related	\$35,536	\$0	\$35,536
Internal Allocations	(\$10,307)	\$0	(\$10,307)
Reserve Transfers	\$508,550	\$10,000	\$518,550
Lifecycle - Asset Management Plan	\$3,032	\$0	\$3,032
Lifecycle Other	\$113,456	\$0	\$113,456
Grants - Provincial	(\$1,500)	\$0	(\$1,500)
Fines and Penalties	(\$15,600)	\$0	(\$15,600)
Recoveries	(\$500)	\$0	(\$500)
Licenses, Permits and Fees	(\$729,569)	\$0	(\$729,569)
Sale of Items	(\$2,813)	\$0	(\$2,813)
Miscellaneous Revenue	(\$716,951)	(\$10,000)	(\$726,951)
Total Municipal Governance	\$390,309	\$0	\$390,309
Building Development Services			
Employee Related	\$1,060,503	\$0	\$1,060,503
Material,Veh and Equip Related	\$55,580	\$0	\$55,580
Contracted Services	\$10,105	\$0	\$10,105
Operating Related	\$20,279	\$0	\$20,279

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Legislative Services			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
Internal Allocations	\$391,808	\$0	\$391,808
Other Expenses	\$3,798	\$0	\$3,798
Reserve Transfers	\$45,226	(\$19,883)	\$25,343
Lifecycle - Asset Management Plan	\$4,894	\$0	\$4,894
Licenses, Permits and Fees	(\$1,386,199)	\$0	(\$1,386,199)
Miscellaneous Revenue	(\$7,500)	\$0	(\$7,500)
Total Building Development Services	\$198,494	(\$19,883)	\$178,611
Planning Services			
Employee Related	\$700,406	\$187	\$700,593
Material,Veh and Equip Related	\$630	\$0	\$630
Contracted Services	\$66,313	\$143,995	\$210,308
Operating Related	\$29,771	\$0	\$29,771
Internal Allocations	\$1,807	\$0	\$1,807
Other Expenses	\$134,000	\$0	\$134,000
Reserve Transfers	\$0	(\$144,182)	(\$144,182)
Lifecycle - Asset Management Plan	\$2,456	\$0	\$2,456
Recoveries	(\$30,258)	\$0	(\$30,258)
Licenses, Permits and Fees	(\$375,769)	\$0	(\$375,769)
Total Planning Services	\$529,356	\$0	\$529,356
Total LEG Legislative Services	\$2,343,501	(\$104,883)	\$2,238,618
Total Legislative Services	\$2,343,501	(\$104,883)	\$2,238,618

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : CAO			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
CAO CAO			
Chief Administrative Officer			
Employee Related	\$749,350	\$0	\$749,350
Material,Veh and Equip Related	\$1,000	\$0	\$1,000
Contracted Services	\$32,000	\$0	\$32,000
Operating Related	\$27,851	\$0	\$27,851
Lifecycle - Asset Management Plan	\$2,865	\$0	\$2,865
Service Level Agreements (SLA)	(\$38,826)	\$0	(\$38,826)
Total Chief Administrative Officer	\$774,240	\$0	\$774,240
Economic Development Services			
Employee Related	\$951,610	\$4,000	\$955,610
Building Related	\$23,967	\$0	\$23,967
Material,Veh and Equip Related	\$1,500	\$0	\$1,500
Contracted Services	\$64,100	\$42,052	\$106,152
Operating Related	\$164,162	\$189,000	\$353,162
Internal Allocations	\$864	\$0	\$864
Reserve Transfers	\$0	(\$20,000)	(\$20,000)
Lifecycle - Asset Management Plan	\$7,711	\$0	\$7,711
Grants - Provincial	(\$110,150)	(\$214,052)	(\$324,202)
User Fees	(\$500)	\$0	(\$500)
Miscellaneous Revenue	(\$1,000)	(\$1,000)	(\$2,000)
Total Economic Development Services	\$1,102,264	\$0	\$1,102,264
HROD and Customer Services			
Employee Related	\$4,512,027	\$836,903	\$5,348,930
Building Related	\$120,832	\$0	\$120,832
Material,Veh and Equip Related	\$15,748	\$1,704	\$17,452
Contracted Services	\$127,650	\$29,496	\$157,146
Operating Related	\$70,708	\$0	\$70,708
Internal Allocations	(\$3,225)	(\$158,766)	(\$161,991)
Reserve Transfers	\$0	(\$781,397)	(\$781,397)
Lifecycle - Asset Management Plan	\$51,415	\$0	\$51,415
Recoveries	\$0	(\$88,665)	(\$88,665)
Sale of Items	(\$30,000)	\$0	(\$30,000)
Miscellaneous Revenue	(\$3,800)	\$0	(\$3,800)
Service Level Agreements (SLA)	(\$431,528)	\$0	(\$431,528)
Total HROD and Customer Services	\$4,429,827	(\$160,725)	\$4,269,102
Total CAO CAO	\$6,306,331	(\$160,725)	\$6,145,606
Total CAO	\$6,306,331	(\$160,725)	\$6,145,606

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Mayor,Council and Admin Support			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
MAY Mayor,Council and Admin Support			
Office of the Mayor/ Council			
Employee Related	\$195,958	\$0	\$195,958
Material,Veh and Equip Related	\$108	\$0	\$108
Operating Related	\$61,770	\$0	\$61,770
Lifecycle - Asset Management Plan	\$1,062	\$0	\$1,062
Recoveries	(\$2,700)	\$0	(\$2,700)
Total Office of the Mayor/ Council	\$256,198	\$0	\$256,198
Council, Council Support			
Employee Related	\$630,799	\$0	\$630,799
Material,Veh and Equip Related	\$2,836	\$0	\$2,836
Contracted Services	\$5,000	\$0	\$5,000
Operating Related	\$32,816	\$0	\$32,816
Internal Allocations	(\$7,600)	\$0	(\$7,600)
Lifecycle - Asset Management Plan	\$19,649	\$0	\$19,649
Recoveries	(\$14,671)	\$0	(\$14,671)
Total Council, Council Support	\$668,829	\$0	\$668,829
Total MAY Mayor,Council and Admin Support	\$925,027		\$925,027
Total Mayor,Council and Admin Support	\$925,027		\$925,027

MUNICIPALITY OF CHATHAM-KENT**2017 FINAL BUDGET by Account Type****By Dept : Community Development**

	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
CD Community Development			
Community Development - Admin			
Employee Related	\$320,135	\$0	\$320,135
Contracted Services	\$102,919	\$0	\$102,919
Infrastructure and Debt	\$554,536	\$0	\$554,536
Operating Related	\$5,704	\$0	\$5,704
Internal Allocations	(\$34,937)	(\$15,000)	(\$49,937)
Other Expenses	\$68,376	\$0	\$68,376
Lifecycle - Asset Management Plan	\$89,189	\$0	\$89,189
Miscellaneous Revenue	\$137,081	\$0	\$137,081
Total Community Development - Admin	\$1,243,003	(\$15,000)	\$1,228,003
Community Attraction and Leisure Services			
Employee Related	\$8,610,963	\$294,861	\$8,905,824
Building Related	\$2,860,415	\$0	\$2,860,415
Material,Veh and Equip Related	\$916,245	\$30,000	\$946,245
Contracted Services	\$1,211,978	\$22,971	\$1,234,949
Operating Related	\$922,554	\$57,196	\$979,750
Internal Allocations	(\$42,244)	\$0	(\$42,244)
Other Expenses	(\$84,098)	\$0	(\$84,098)
Reserve Transfers	\$0	(\$47,932)	(\$47,932)
Lifecycle - Asset Management Plan	\$2,245,793	(\$44,340)	\$2,201,453
Lifecycle Other	\$137,651	\$0	\$137,651
Grants - Provincial	(\$79,965)	(\$121,250)	(\$201,215)
Grants - Federal	(\$5,496)	(\$157,774)	(\$163,270)
Recoveries	(\$178,179)	(\$39,150)	(\$217,329)
Sale of Items	(\$738,316)	(\$17,640)	(\$755,956)
User Fees	(\$4,723,361)	\$28,716	(\$4,694,645)
Miscellaneous Revenue	(\$104,715)	(\$36,876)	(\$141,591)
Service Level Agreements (SLA)	\$26,770	\$0	\$26,770
Total Community Attraction and Leisure Services	\$10,975,995	(\$31,218)	\$10,944,777
Fire and Emergency Services			
Employee Related	\$11,976,187	\$20,756	\$11,996,943
Building Related	\$359,489	\$40,862	\$400,351
Material,Veh and Equip Related	\$2,718,924	\$65,000	\$2,783,924
Contracted Services	\$10,533,545	\$1,824	\$10,535,369
Operating Related	\$91,950	\$0	\$91,950
Internal Allocations	\$756,067	\$68,000	\$824,067
Other Expenses	\$141,417	\$0	\$141,417
Reserve Transfers	\$27,856	(\$80,756)	(\$52,900)
Lifecycle - Asset Management Plan	\$149,942	\$174,284	\$324,226
Grants - Provincial	(\$5,539,555)	(\$559,467)	(\$6,099,022)
Recoveries	(\$125,326)	\$0	(\$125,326)
Licenses, Permits and Fees	(\$16,920)	\$0	(\$16,920)
Miscellaneous Revenue	(\$600)	\$0	(\$600)

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Community Development			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
Total Fire and Emergency Services	\$21,166,054	(\$362,575)	\$20,803,479
Library Services			
Employee Related	\$2,993,935	\$3,058	\$2,996,993
Building Related	\$260,328	\$22,596	\$282,924
Material,Veh and Equip Related	\$801,980	\$18,700	\$820,680
Contracted Services	\$59,502	\$0	\$59,502
Operating Related	\$105,496	\$4,675	\$110,171
Internal Allocations	\$11,535	\$0	\$11,535
Reserve Transfers	\$0	(\$358)	(\$358)
Lifecycle - Asset Management Plan	\$16,916	\$0	\$16,916
Grants - Provincial	(\$264,481)	(\$26,075)	(\$290,556)
Fines and Penalties	(\$48,000)	\$0	(\$48,000)
Recoveries	(\$4,000)	\$0	(\$4,000)
Sale of Items	(\$13,400)	\$0	(\$13,400)
User Fees	(\$5,652)	\$0	(\$5,652)
Miscellaneous Revenue	(\$1,957)	\$0	(\$1,957)
Total Library Services	\$3,912,202	\$22,596	\$3,934,798
Total CD Community Development	\$37,297,254	(\$386,197)	\$36,911,057
Total Community Development	\$37,297,254	(\$386,197)	\$36,911,057

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Finance, Budget, InformationTech Services			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
FBIS Finance, Budget, InformationTech Services			
FBIS - Admin			
Employee Related	\$300,993	\$0	\$300,993
Material,Veh and Equip Related	\$2,770	\$0	\$2,770
Operating Related	\$14,402	\$0	\$14,402
Lifecycle - Asset Management Plan	\$1,309	\$0	\$1,309
Total FBIS - Admin	\$319,474	\$0	\$319,474
Budget , Performance Services			
Employee Related	\$677,406	\$0	\$677,406
Material,Veh and Equip Related	\$566	\$0	\$566
Contracted Services	\$0	\$0	\$0
Operating Related	\$9,868	\$0	\$9,868
Internal Allocations	\$0	(\$139,705)	(\$139,705)
Lifecycle - Asset Management Plan	\$2,447	\$0	\$2,447
Total Budget , Performance Services	\$690,287	(\$139,705)	\$550,582
Financial Services			
Employee Related	\$2,232,938	\$480	\$2,233,418
Building Related	\$7,404	\$0	\$7,404
Material,Veh and Equip Related	\$4,292	\$0	\$4,292
Contracted Services	\$182,422	\$11,994	\$194,416
Operating Related	\$199,318	\$0	\$199,318
Internal Allocations	\$0	(\$66,414)	(\$66,414)
Reserve Transfers	\$0	(\$480)	(\$480)
Lifecycle - Asset Management Plan	\$9,176	\$0	\$9,176
Fines and Penalties	(\$14,113)	\$0	(\$14,113)
Licenses, Permits and Fees	(\$651,150)	\$0	(\$651,150)
Sale of Items	(\$65,000)	\$0	(\$65,000)
User Fees	(\$7,000)	\$0	(\$7,000)
Miscellaneous Revenue	(\$121,815)	\$0	(\$121,815)
Service Level Agreements (SLA)	(\$199,569)	\$0	(\$199,569)
Total Financial Services	\$1,576,903	(\$54,420)	\$1,522,483
Information Technology Services			
Employee Related	\$3,329,770	\$0	\$3,329,770
Building Related	\$37,468	\$0	\$37,468
Material,Veh and Equip Related	\$286,974	\$71,061	\$358,035
Contracted Services	\$1,865,876	\$398,000	\$2,263,876
Operating Related	\$635,812	\$0	\$635,812
Internal Allocations	(\$412,716)	\$0	(\$412,716)
Other Expenses	\$28,853	\$0	\$28,853
Reserve Transfers	\$0	(\$113,500)	(\$113,500)
Lifecycle - Asset Management Plan	\$1,300,624	(\$392,834)	\$907,790
User Fees	(\$6,280)	\$0	(\$6,280)
Service Level Agreements (SLA)	(\$634,884)	(\$54,153)	(\$689,037)
Total Information Technology Services	\$6,431,497	(\$91,426)	\$6,340,071

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Finance, Budget, InformationTech Services			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
Total FBIS Finance, Budget, InformationTech Services	\$9,018,161	(\$285,551)	\$8,732,610
Total Finance, Budget, InformationTech Services	\$9,018,161	(\$285,551)	\$8,732,610

MUNICIPALITY OF CHATHAM-KENT**2017 FINAL BUDGET by Account Type****By Dept : Health and Family Services**

	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
HFS Health and Family Services			
Health and Family Services - Admin			
Employee Related	\$277,066	\$701	\$277,767
Internal Allocations	(\$178,287)	\$0	(\$178,287)
Reserve Transfers	\$0	(\$701)	(\$701)
Lifecycle - Asset Management Plan	\$815	\$0	\$815
Total Health and Family Services - Admin	\$99,594	\$0	\$99,594
Children Services			
Employee Related	\$825,118	\$197,293	\$1,022,411
Building Related	\$15,000	\$0	\$15,000
Material,Veh and Equip Related	\$1,941	\$0	\$1,941
Contracted Services	\$50,205	\$85,719	\$135,924
Operating Related	\$21,200	\$45,000	\$66,200
Social Assistance	\$12,605,306	\$2,651,121	\$15,256,427
Internal Allocations	\$83,874	\$199,362	\$283,236
Reserve Transfers	\$0	(\$358)	(\$358)
Lifecycle - Asset Management Plan	\$3,033	\$0	\$3,033
Grants - Provincial	(\$11,746,303)	(\$3,148,137)	(\$14,894,440)
User Fees	(\$408,574)	(\$30,000)	(\$438,574)
Total Children Services	\$1,450,800	\$0	\$1,450,800
Public Health			
Employee Related	\$8,220,834	\$288,130	\$8,508,964
Building Related	\$580,585	\$0	\$580,585
Material,Veh and Equip Related	\$15,593	\$0	\$15,593
Contracted Services	\$439,849	(\$8,781)	\$431,068
Operating Related	\$483,963	\$345,013	\$828,976
Internal Allocations	\$711,391	(\$199,362)	\$512,029
Lifecycle - Asset Management Plan	\$60,265	\$0	\$60,265
Grants - Provincial	(\$8,389,391)	(\$425,000)	(\$8,814,391)
Grants - Federal	(\$83,890)	\$0	(\$83,890)
Recoveries	(\$13,000)	\$0	(\$13,000)
Licenses, Permits and Fees	(\$500)	\$0	(\$500)
Sale of Items	(\$38,000)	\$0	(\$38,000)
User Fees	(\$42,350)	\$0	(\$42,350)
Miscellaneous Revenue	(\$4,441)	\$0	(\$4,441)
Total Public Health	\$1,940,908	\$0	\$1,940,908
Employment and Social Services			
Employee Related	\$9,521,253	\$69,717	\$9,590,970
Building Related	\$270,000	\$77,500	\$347,500
Material,Veh and Equip Related	\$25,052	\$5,160	\$30,212
Contracted Services	\$60,124	\$150,000	\$210,124
Operating Related	\$315,194	\$1,625	\$316,819
Social Assistance	\$33,415,746	\$212,611	\$33,628,357
Internal Allocations	\$473,233	\$767,432	\$1,240,665

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Health and Family Services			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
Reserve Transfers	\$0	(\$301,724)	(\$301,724)
Lifecycle - Asset Management Plan	\$88,576	\$0	\$88,576
Grants - Provincial	(\$37,987,408)	(\$559,855)	(\$38,547,263)
Recoveries	(\$530,000)	\$0	(\$530,000)
Total Employment and Social Services	\$5,651,770	\$422,466	\$6,074,236
Seniors Services			
Employee Related	\$21,133,139	\$215	\$21,133,354
Building Related	\$1,221,501	\$0	\$1,221,501
Material,Veh and Equip Related	\$211,731	\$0	\$211,731
Contracted Services	\$805,482	\$0	\$805,482
Infrastructure and Debt	\$3,194,600	\$0	\$3,194,600
Operating Related	\$1,844,343	\$0	\$1,844,343
Social Assistance	\$250,900	\$0	\$250,900
Internal Allocations	\$48,563	\$0	\$48,563
Reserve Transfers	\$16,112	(\$853,485)	(\$837,373)
Lifecycle - Asset Management Plan	\$263,838	\$800,000	\$1,063,838
Grants - Provincial	(\$15,994,327)	\$53,270	(\$15,941,057)
Recoveries	(\$109,160)	\$0	(\$109,160)
Sale of Items	(\$3,600)	\$0	(\$3,600)
User Fees	(\$7,205,681)	\$0	(\$7,205,681)
Total Seniors Services	\$5,677,441	\$0	\$5,677,441
Housing Services			
Employee Related	\$1,810,040	\$74,356	\$1,884,396
Building Related	\$1,483,543	\$0	\$1,483,543
Material,Veh and Equip Related	\$52,184	\$0	\$52,184
Contracted Services	\$127,326	\$3,502,624	\$3,629,950
Infrastructure and Debt	\$409,828	\$0	\$409,828
Operating Related	\$65,262	\$0	\$65,262
Social Assistance	\$6,945,861	(\$135,841)	\$6,810,020
Internal Allocations	\$215,064	(\$208,547)	\$6,517
Other Expenses	\$37,522	\$0	\$37,522
Reserve Transfers	\$513,695	(\$94,152)	\$419,543
Lifecycle - Soc Housing	\$905,995	\$0	\$905,995
Lifecycle - Asset Management Plan	\$908,179	(\$303,384)	\$604,795
Grants - Provincial	(\$203,851)	(\$3,183,300)	(\$3,387,151)
Grants - Federal	(\$2,454,629)	(\$292,173)	(\$2,746,802)
Fines and Penalties	(\$1,500)	\$0	(\$1,500)
Recoveries	(\$23,102)	\$0	(\$23,102)
User Fees	(\$2,444,025)	\$0	(\$2,444,025)
Miscellaneous Revenue	(\$1,000)	\$0	(\$1,000)
Total Housing Services	\$8,346,392	(\$640,417)	\$7,705,975
Total HFS Health and Family Services	\$23,166,905	(\$217,951)	\$22,948,954
Total Health and Family Services	\$23,166,905	(\$217,951)	\$22,948,954

MUNICIPALITY OF CHATHAM-KENT**2017 FINAL BUDGET by Account Type****By Dept : Infrastructure and Engineering Services**

	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
IES Infrastructure and Engineering Services			
Infrastructure, Engineering Services - Admin			
Employee Related	\$315,790	\$0	\$315,790
Operating Related	\$11,827	\$0	\$11,827
Internal Allocations	(\$93,371)	\$0	(\$93,371)
Lifecycle - Asset Management Plan	\$1,470	\$0	\$1,470
Total Infrastructure, Engineering Services - Admin	\$235,716	\$0	\$235,716
Drainage, Asset, Waste Management			
Employee Related	\$3,459,200	\$185	\$3,459,385
Building Related	\$704,031	(\$51,458)	\$652,573
Material,Veh and Equip Related	(\$5,472,706)	\$1,704	(\$5,471,002)
Contracted Services	\$6,378,911	\$681,302	\$7,060,213
Operating Related	\$105,127	\$45,000	\$150,127
Internal Allocations	\$491,785	(\$12,000)	\$479,785
Other Expenses	\$201,233	\$0	\$201,233
Reserve Transfers	\$1,827,550	(\$45,185)	\$1,782,365
Lifecycle - Asset Management Plan	\$6,482,826	\$0	\$6,482,826
Grants - Provincial	(\$310,000)	(\$4,200)	(\$314,200)
Grants - Federal	(\$282,084)	\$0	(\$282,084)
Taxation Revenue	(\$273,754)	\$0	(\$273,754)
Recoveries	(\$1,577,546)	(\$140,000)	(\$1,717,546)
Sale of Items	(\$1,000)	\$0	(\$1,000)
User Fees	(\$3,434,093)	(\$527,500)	(\$3,961,593)
Miscellaneous Revenue	(\$30,638)	(\$1,704)	(\$32,342)
Total Drainage, Asset, Waste Management	\$8,268,842	(\$53,856)	\$8,214,986
Engineering, Transportation Services			
Employee Related	\$1,982,021	\$596	\$1,982,617
Building Related	\$176,876	\$0	\$176,876
Material,Veh and Equip Related	\$300,910	\$0	\$300,910
Contracted Services	\$2,755,452	\$0	\$2,755,452
Operating Related	\$23,257	\$0	\$23,257
Reserve Transfers	\$0	(\$596)	(\$596)
Lifecycle - Asset Management Plan	\$22,422	\$0	\$22,422
Grants - Provincial	(\$840,118)	\$0	(\$840,118)
Recoveries	(\$251,915)	\$0	(\$251,915)
Sale of Items	(\$14,500)	\$0	(\$14,500)
User Fees	(\$410,366)	\$0	(\$410,366)
Miscellaneous Revenue	(\$15,000)	\$0	(\$15,000)
Service Level Agreements (SLA)	(\$294,994)	\$0	(\$294,994)
Total Engineering, Transportation Services	\$3,434,045	\$0	\$3,434,045
Public Works			
Employee Related	\$10,575,492	\$419,063	\$10,994,555
Building Related	\$1,343,556	\$32,210	\$1,375,766
Material,Veh and Equip Related	\$5,962,986	\$222,420	\$6,185,406

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Infrastructure and Engineering Services			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
Contracted Services	\$4,980,335	\$1,680,936	\$6,661,271
Operating Related	\$2,304,811	\$12,436	\$2,317,247
Internal Allocations	\$93,371	\$1,012	\$94,383
Other Expenses	\$14,100	\$0	\$14,100
Reserve Transfers	\$49,150	(\$4,857,041)	(\$4,807,891)
Lifecycle - Asset Management Plan	\$28,926,893	\$3,500,000	\$32,426,893
Grants - Provincial	(\$2,473,127)	\$0	(\$2,473,127)
Grants - Federal	(\$6,303,857)	\$0	(\$6,303,857)
Fines and Penalties	(\$33,405)	\$0	(\$33,405)
Taxation Revenue	(\$537,545)	\$0	(\$537,545)
Recoveries	(\$243,459)	(\$343,000)	(\$586,459)
Licenses, Permits and Fees	(\$83,417)	\$0	(\$83,417)
Sale of Items	(\$18,900)	(\$208,000)	(\$226,900)
User Fees	(\$269,149)	\$0	(\$269,149)
Service Level Agreements (SLA)	(\$2,756,488)	\$0	(\$2,756,488)
Total Public Works	\$41,531,347	\$460,036	\$41,991,383
Total IES Infrastructure and Engineering Services	\$53,469,950	\$406,180	\$53,876,130
Total Infrastructure and Engineering Services	\$53,469,950	\$406,180	\$53,876,130

MUNICIPALITY OF CHATHAM-KENT			
2017 FINAL BUDGET by Account Type			
By Dept : Police Services			
	2017	2017	2017
	Base	One time	FINAL
	Budget	Budget	Budget
POL Police Services			
Employee Related	\$29,526,485	\$0	\$29,526,485
Building Related	\$322,555	\$0	\$322,555
Material,Veh and Equip Related	\$2,062,402	\$0	\$2,062,402
Contracted Services	\$410,503	\$0	\$410,503
Operating Related	\$477,170	\$0	\$477,170
Internal Allocations	(\$269,944)	(\$55,000)	(\$324,944)
Reserve Transfers	\$188,854	(\$30,000)	\$158,854
Grants - Provincial	(\$1,610,627)	(\$151,598)	(\$1,762,225)
Fines and Penalties	(\$10,000)	\$0	(\$10,000)
Recoveries	(\$222,959)	\$0	(\$222,959)
Licenses, Permits and Fees	(\$35,000)	\$0	(\$35,000)
Miscellaneous Revenue	(\$17,500)	\$0	(\$17,500)
Total POL Police Services	\$30,821,939	(\$236,598)	\$30,585,341
Total Police Services	\$30,821,939	(\$236,598)	\$30,585,341